

# INSPIRING SOLUTIONS

NOVEMBER, 2014 INVESTOR PRESENTATION

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#### Macroeconomics Indicators





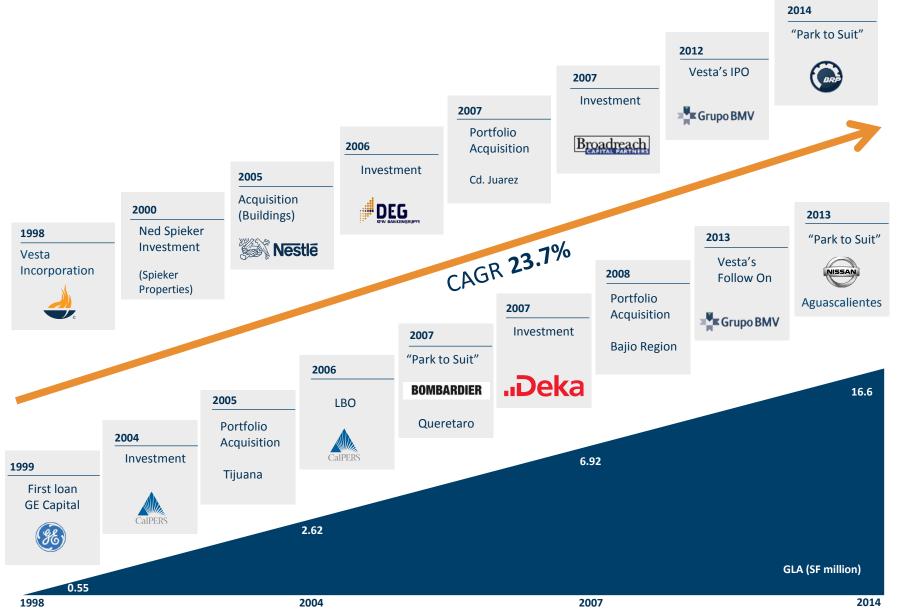


# THE COMPANY





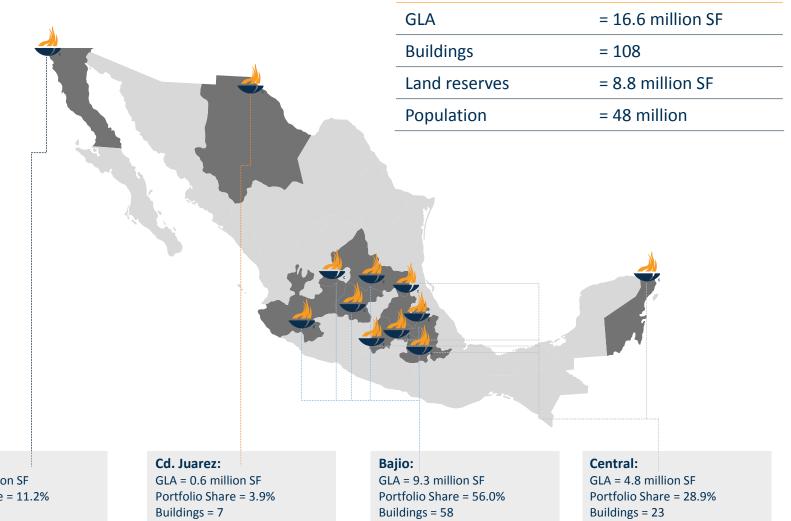




SOURCE: Company data as of September 30, 2014

### PORTFOLIO





#### Tijuana:

GLA = 1.9 million SF Portfolio Share = 11.2% Buildings = 20 Land reserves = 1 million SF Population = 3.2 million

Land reserves = 3.7 million SF Population = 3.4 million

Land reserves = 2.5million SF Population = 18 million

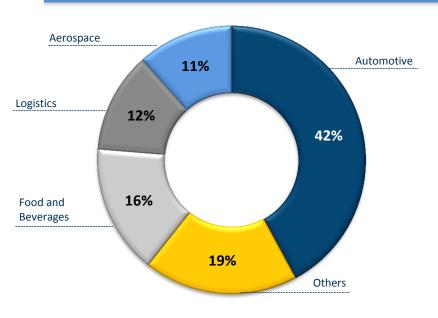
**Consolidated:** 

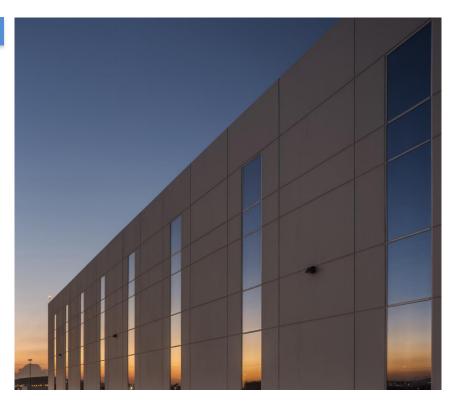
Land reserves = 1.6 million SF Population = 23 million

### DIVERSIFIED EXPOSURE ACROSS INDUSTRIES







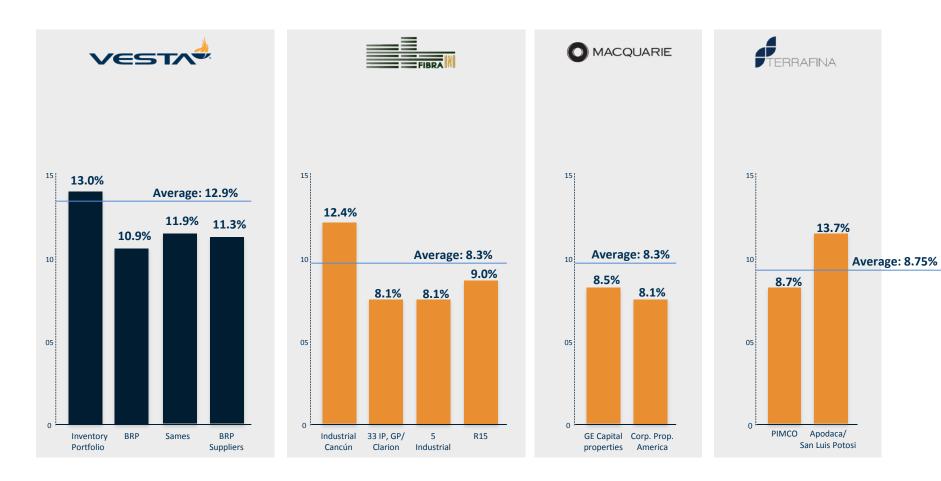


Top 10 tenai	nts									
Country	•			+	4	*			12	
Tenant	<b>Nestlé</b>	NISSAN	SAFRAN	BOMBARDIER	TALMAS MOTOCICLETAS	BRP	Kimberly-Clark	Delivering. Power.	O BRADY.	
% of GLA	10.8%	4.2%	4.0%	3.8%	2.8%	2.5%	2.3%	2.2%	2.0%	2.0%
Years with Vesta	10	1	6	7	5	2	5	1	1	1

#### SOURCE: Company data as of September 30, 2013

### HIGHER UPSIDE OPPORTUNITY



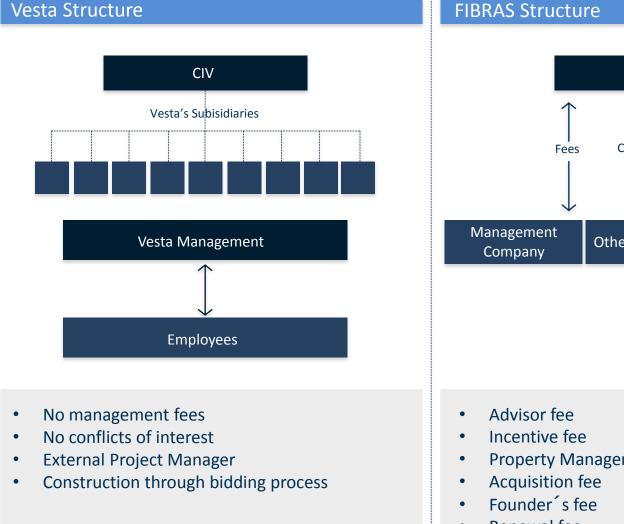


### +300 to 400 basis points DEVELOPMENT CAP Rate vs Aquisition.

Note: Based on recent transactions. Average: Weighted Average (based on total GLA). Source: Company data as of March 31 and September 30, 2014. Credit Suisse report (February 2014), Intercam report (February 2014)

### **INTERNALIZED MANAGEMENT**





#### **FIBRAS Structure**



Source: Company data and credit suisse report (February 2014)

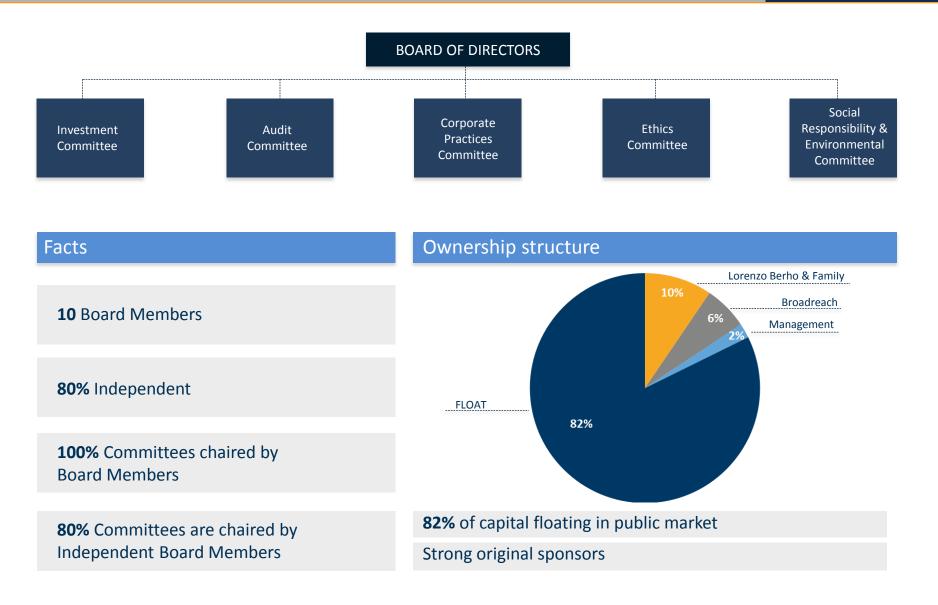
- **Property Management fee**
- **Renewal** fee

\*Not all fibras have a construction company

\*\* Not all fibras have a properties outside of portfolio

### INSTITUTIONAL CORPORATE GOVERNANCE





# INDUSTRIAL REAL ESTATE MARKET





### INDUSTRIAL REAL ESTATE MARKET STATISTICS



City	Stock (SF)	Available Rate	YTD Net Absorption	Vacancy %	Average Rent per SF	YTD Deliveries
Total Mexico	576,522,554	4.7%	11,591,008	4.7%	\$4.70	10,434,032
Aguascalientes	5,032,741	2.8%	1,186,943	2.3%	\$4.24	1,186,943
Guadalajara	22,893,157	5.0%	460,413	4.8%	\$5.35	964,576
Guanajuato	18,935,256	4.1%	778,304	3.9%	\$4.46	987,223
Querétaro	24,419,177	5.6%	534,410	5.4%	\$4.57	1,354,186
San Luis Potosi	22,150,899	1.4%	394,745	1.4%	\$5.35	40,903
Bajio Markets	93,431,220	4.0%	3,354,814	3.6%	\$4.79	4,533,830
Mexico City	68,175,069	3.3%	1,707,534	3.3%	\$5.69	2,179,498
Puebla	13,088,915	2.1%	79,868	2.1%	\$4.24	215,278
Toluca	30,923,333	0.7%	154,6171	0.7%	\$5.02	0
Central Markets	112,187,317	2.5%	1,942,018	2.0%	\$4.98	2,394,776
Chihuahua	17,002,369	4.9%	208,549	4.9%	\$4.00	0
Ciudad Juarez	61,266,280	11.3%	1,484,949	11.2%	\$4.20	778,713
Matamoros	17,610,917	10.0%	43,000	9.9%	\$4.20	75,000
Mexicali	17,737,988	14.0%	99,997	14.0%	\$4.68	300,001
Monterrey	98,918,559	8.0%	2,362,175	8.0%	\$4.59	991,829
Nogales	10,887,640	4.0%	29,999	4.0%	\$4.04	0
Nuevo Laredo	8,665,000	12.4%	258,000	11.8%	\$3.60	440,000
Reynosa	29,377,813	8.3%	497,982	8.3%	\$4.16	0
Saltillo - Ramos A	23,413,702	5.1%	909,525	5.1%	\$4.67	656,883
Tijuana	57,348,622	7.2%	400,000	7.1%	\$5.04	263,000
North Markets	342,228,900	8.5%	6,294,176	8.%	\$4.32	3,505,426

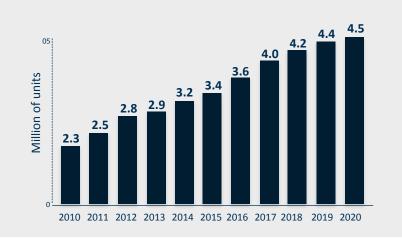
### AUTOMOTIVE INDUSTRY



#### Mexico's Facts

- 4% of the country's GDP
- 4th largest exporter
- 8th largest manufacturer
- Preferential access to 45 countries
- 6th largest manufacturer by 2020
- Expansion of luxury segment capability
- Global platform allows for "export ready" products

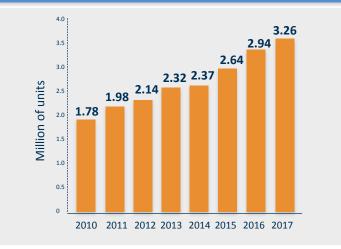
### Mexico's Light Vehicle Production



#### Important Vesta's Automotive Clients



### Mexico's Light Vehicle Exports



Source: IHS Global 2014

### BEST IDEA TO PLAY MEXICO'S AUTOMOTIVE SECTOR





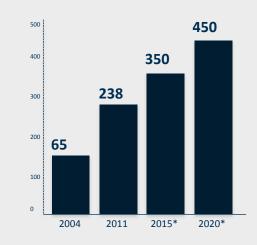
### **AEROSPACE INDUSTRY**



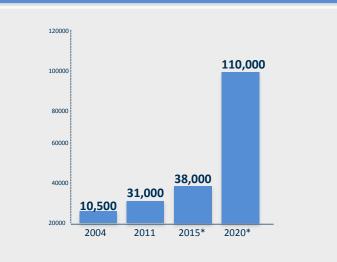
#### Mexico's Facts

- More than 270 companies nationwide
- **20%** average growth since 2002
- More than US\$5 billion in exports (2013)
- Preferential access to 45 countries
- Goals for 2020: Top ten manufacturer US\$12 billion in sales Employment = 110,000 50% national content

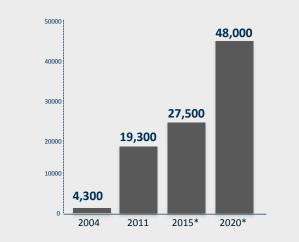
#### Aerospace Companies in Mexico



#### Employment



### Accumulated FDI

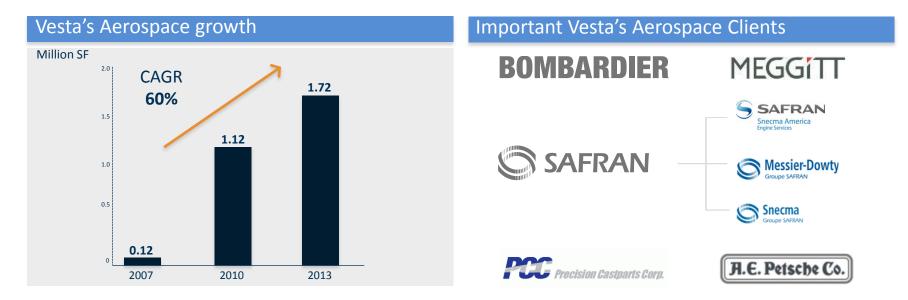


SOURCE: Mexican Federation of the Aerospace Industry (FEMIA) \*PROJECTED

### IMPORTANT VESTA'S AEROSPACE CLIENTS







# PERFORMANCE

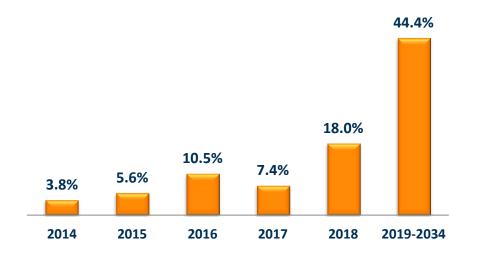




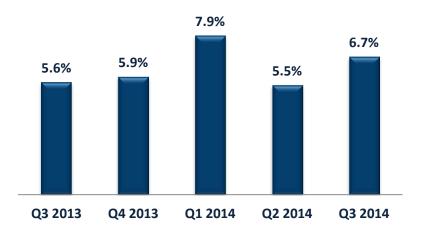
### THE PATH TO GROWTH



#### Lease Maturity Profile (% of GLA)



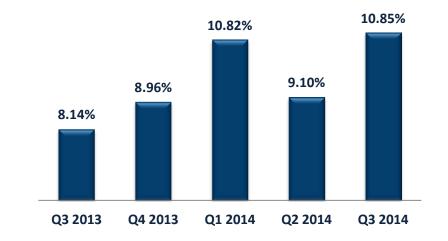
#### Same Store Vacancy



#### Total Gross Leasable Area (million SF)



### **Total Vacancy Rate**



### **MODERN PORTFOLIO**



#### Total assets = 16.6 million SF

### Under construction= 2.4 million SF

#### Land reserves = 8.8 million SF

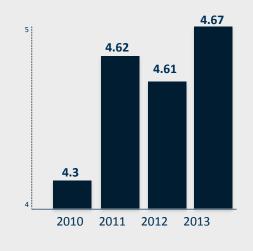
### 60% manufacturing / 40% logistics

#### **Total Portfolio Facts**

Market Rent Growth

US\$ per SF

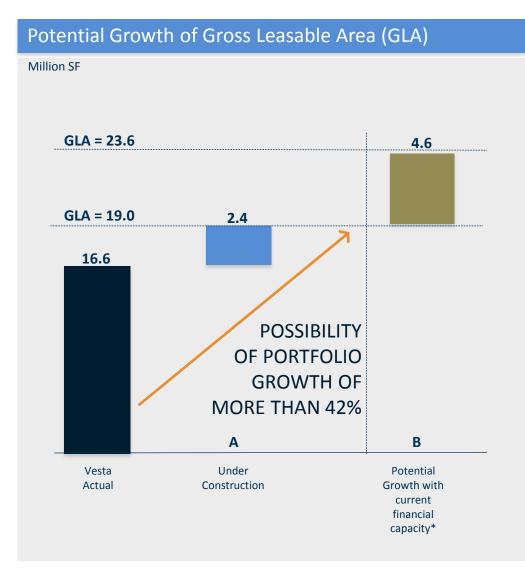
	June 30, 2014	September 30, 2014
Total Valuation	US\$ 1,008	US\$ 1,0039
Occupancy	90.8%	89.1%
No. of properties	106	108
No. of tenants	97	106



Source: Jones Lang LaSalle, reports 2010 – 2014.

### **GROWTH OPPORTUNITIES**





### \*FINANCIAL CAPACITY

Cash as of 3Q14 = US\$ 155 million

Total cost to complete: A= US\$ 71 million

Net cash position = US\$ 84 million

Aditional leverage capacity = US\$ 125 million

Total financial capacity = US\$ 209 million

Average construction PSF (incl. land) = US\$ 45

Potential GLA growth = 4.6 million SF

Source: Company data as of September 30, 2014 \*Financial capacity without dilution

### **PROJECTS UNDER CONSTRUCTION**





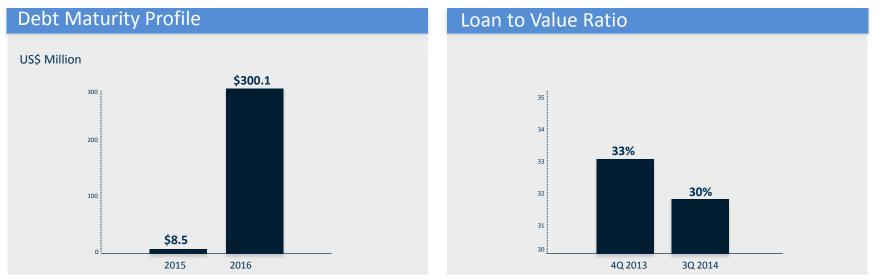
Project	GLA (SF)	GLA (m²)	Investment (USD\$ MM)	Туре	Progress	Expected Termination Date	Region
S1	149,812	13,918	4.46	Inventory	24%	mar-15	Central Mexico
S2	157,734	14,654	4.64	Inventory	80%	ene-15	Central Mexico
S4B	166,463	15,465	5.66	Inventory	45%	ene-15	Central Mexico
S5	279,075	25,927	7.99	Inventory	0%	abr-15	Central Mexico
S6	205,946	19,133	6.03	Inventory	0%	abr-15	Central Mexico
H1	173,764	16,143	5.63	Inventory	10%	feb-15	Central Mexico
H2	183,397	17,038	5.85	Inventory	8%	mar-15	Central Mexico
Н3	172,203	15,998	5.61	Inventory	3%	abr-15	Central Mexico
BRP Juarez	430,000	39,948	25.70	BTS	0%	jul-15	Cd. Juarez
El Florido	150,323	13,965	3.76	Inventory	98%	oct-14	Baja California
PIQSA 8	140,361	13,040	4.35	Inventory	8%	mar-15	Bajio
PIQSA 9	151,125	14,040	4.68	Inventory	8%	mar-15	Bajio
Total	2,360,203	219,270	84.36				

### CONSERVATIVE LEVERAGE



#### **Company Balance Sheet**

	September 30, 2014	December 31, 2013	% Change
Investment Properties	US\$ 1,038.99	US\$ 951.88	1.9%
Total Asset	US\$ 1,223.88	US\$ 1,220.12	-0.6%
Total Equity	US\$ 801.30	US\$ 789.58	-0.9%
Cash and equivalents	US\$ 155.37	US\$ 241.35	-10.8%
Total debt	US\$ 308.62	US\$ 318.03	-1.7%
Weighted average interest rate	7.2%	7.2%	NA

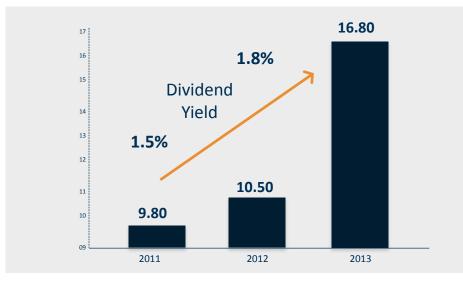


Source: Company data as of September 30, 2014

### DIVIDENDS







### VESTA'S DIVIDEND POLICY:

TO DISTRIBUTE UP TO **75%** OF AVAILABLE CASH\*

Source: Company data \*Available cash equals funds from operations minus tax paid in cash

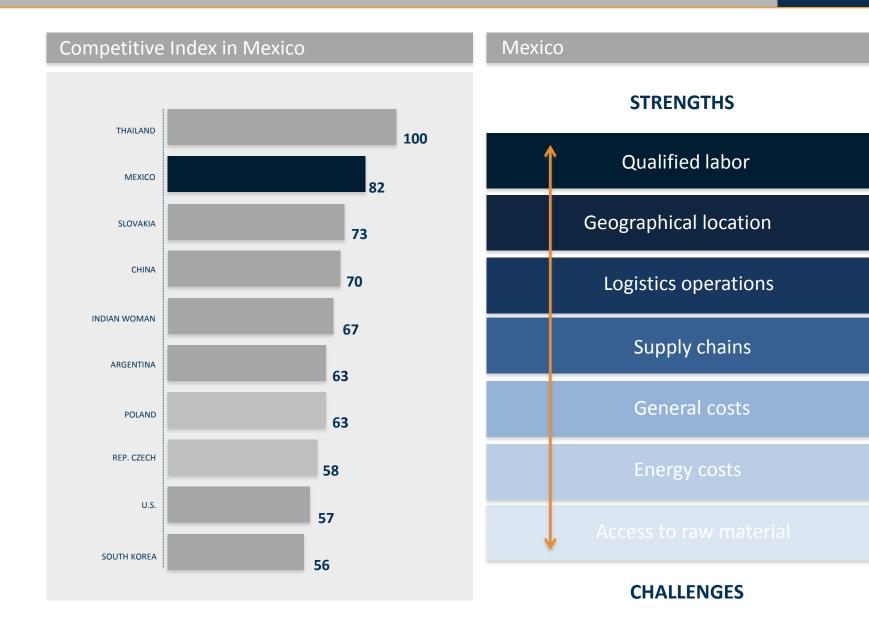
# MACRO SITUATION





### PRODUCTION COSTS AS A COMPETITIVE STRENGTH





### MACROECONOMICS INDICATORS



#### **Production Costs**



#### SOURCE: KPMG, Competitive Alternatives 2014

Mexico is positioned as one of the most competitive manufacturing platforms worldwide.

With the energy reform Mexico will have access to cheaper gas and eventually lower electric power costs.

### Electricity and natural gas costs

	Electri	city	Natura	l gas
	US¢ per KWh	Rank		
North America				
Canada	10.4¢	2	\$0.65	3
Mexico	14.6¢	6	\$0.42	1
United States	8.7¢	1	\$0.59	2

Europe				
France	12.3¢	4	\$1.87	8
Germany	18.3¢	8	\$2.04	10
Italy	21.6¢	10	\$1.90	9
Netherlands	12.2¢	3	\$1.83	7
United Kingdom	15.3¢	7	\$1.49	5

Asia Pacific				
Australia	20.4¢	9	\$1.34	4
Japan	14.4¢	5	\$1.63	6

SOURCE: KPMG, Competitive Alternatives 2014

### MACROECONOMICS INDICATORS



	GDP		Inflation rate		Projected population growth rate <sup>1</sup>		
	2010-13 <sup>1</sup>	Rank	2012	2015-20	2030-35	2030-35 Rank	
Australia	2.8	2	1.8%	1.2%	0.9%	1	
Canada	2.3	3	1.5%	1.0%	0.6%	3	
France	1.0	8	2.0%	0.5%	0.3%	6	
Germany	2.2	5	2.0%	-0.2%	-0.4%	9	
Italy	-0.5	10	3.0%	0.1%	-0.1%	8	
Japan	2.0	6	0.0%	-0.2%	-0.5%	10	
Mexico	3.5	1	4.1%	1.1%	0.6%	2	
Netherlands	0.0	9	2.5%	0.2%	0.0%	7	
United Kingdom	1.1	7	2.8%	0.5%	0.4%	5	
United Sates	2.2	4	2.1%	0.8%	0.6%	4	

SOURCE: KPMG, Competitive Alternatives 2014

<sup>1</sup>World Economic Outloock Database, IMF, October 2013

#### Mexico's GDP growth will improve as soon as structural reforms enter into full effect

#### Inflation rate in Mexico was 3.7% in 2013

Mexico's competitiveness vs. China has greatly improved (labor cost and availability, location, transportation costs, etc)





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